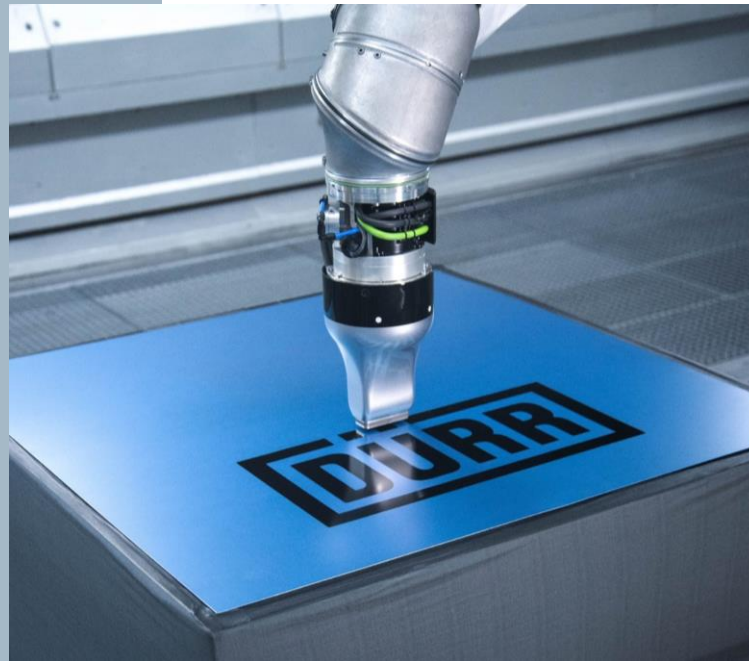


DÜRR GROUP.



Dürr Group at a glance

Dürr Aktiengesellschaft

April 2025
Bietigheim-Bissingen



Agenda

1 At a glance

2 History

3 Key demand driver

4 Strategy

5 Sustainability

6 Our solutions

1

At a glance



2

History



3

Key demand drivers



4

Strategy



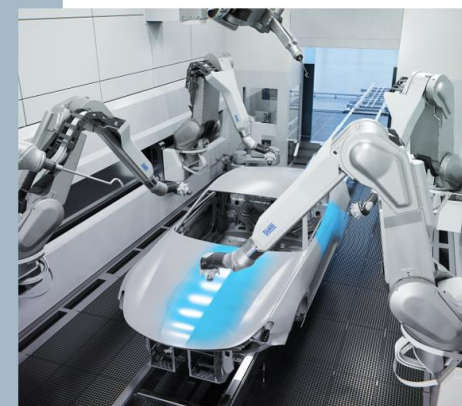
5

Sustainability



6

Our solutions



1

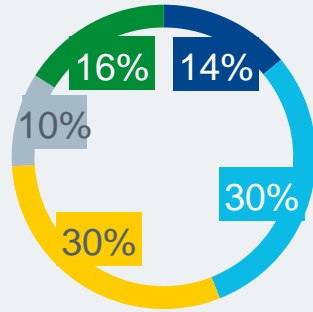
At a glance



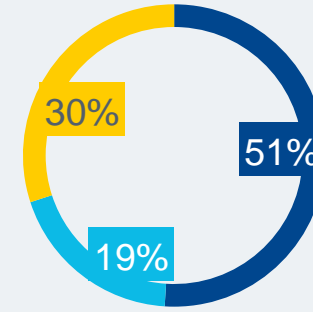
Mechanical and plant engineering with focus on automation, digitization and energy efficiency



Sales
Σ 2024
€ 4.70 bn



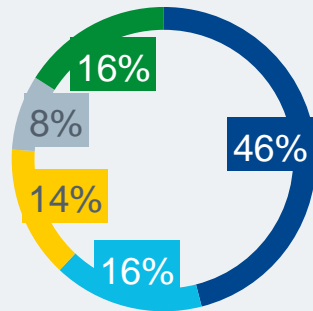
- Germany
- Europe (w/o Germany)
- Americas
- Asia (w/o China), Africa, Australia
- China



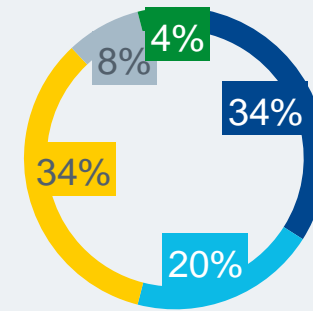
- Automotive
- Industrial
- Furniture, building systems



19,894



- Germany
- Europe (w/o Germany)
- Americas
- Asia (w/o China), Africa, Australia
- China



- Automotive
- Industrial Automation
- Woodworking
- Clean Technology Systems Environmental
- Corporate Center

Dürr Group: a leader in attractive markets

Enabling efficient manufacturing of products that billions of people use every day

Sales in process







| | | | | |
|--|---|--|---|---|
| Major markets | Paint shops, final assembly lines, test systems | Production automation, balancing and battery production technology | Woodworking technology | Environmental technology |
|  |  |  |  |  |
| Divisions | Automotive | Industrial Automation | Woodworking | Clean Technology Systems Environmental |
| Sales (2024) | €2.1 bn | €0.8 bn | €1.4 bn | €0.5 bn |
| Market share (position) | 40 – 50% (#1) | Production automation: 4% (#2) Balancing: 40 – 50% (#1) | 25 – 35% (#1) | 20 – 30% (#1) |

Dürr Group: 4 global divisions

Sales 2024: €4.7 billion, employees 2024: around 20,000

DÜRR GROUP.

Sales in process

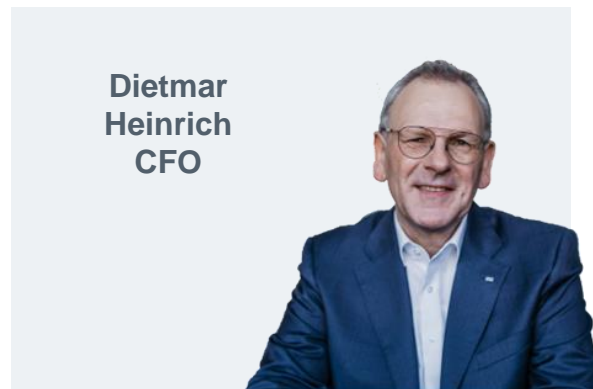
| Automotive | Industrial Automation | Woodworking | Clean Technology Systems Environmental |
|---|--|---|---|
| <ul style="list-style-type: none">Paint shops and paint application technologyFinal assembly systemsTesting technologyFilling technologyGluing and seam sealing technologyProducts for industrial painting | <ul style="list-style-type: none">Balancing technologyTooling systemsProduction automation for automotive, medical, consumer productsBattery production technology | <ul style="list-style-type: none">Machinery and plant for woodworking | <ul style="list-style-type: none">Air pollution control systemsNoise abatement systems |
| € €2.1 bn ~ 6,700 | € €0.8 bn ~ 4,000 | € €1.4 bn ~ 6,800 | € €0.5 bn ~ 1,500 |
|  |    |  |  |

 Employees 2024

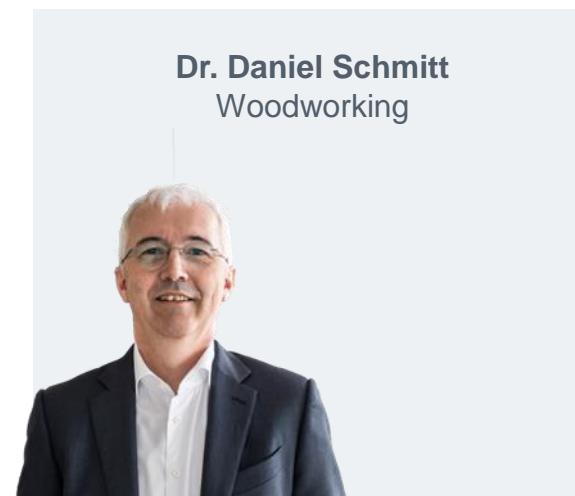
 Sales 2024

Executive Management Team

Board of Management of Dürr AG

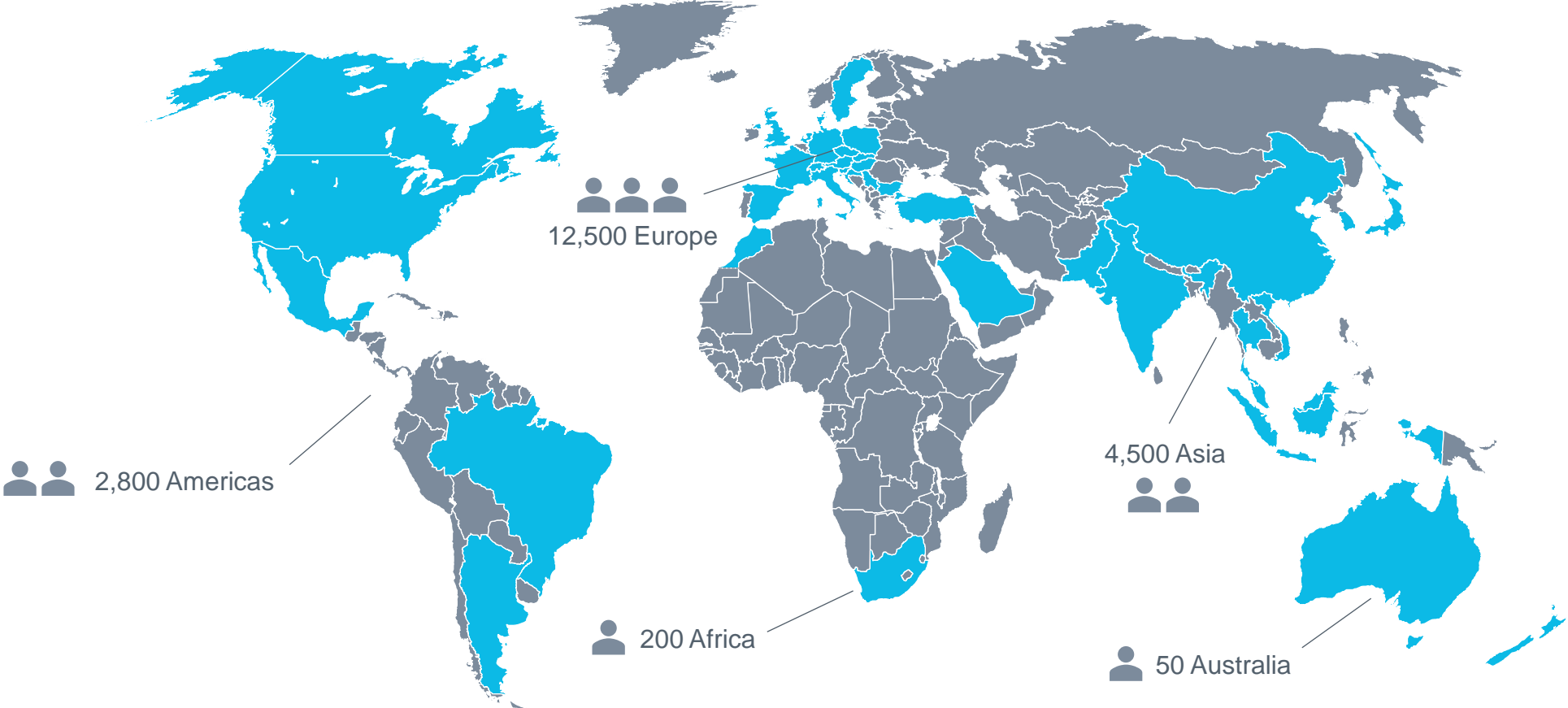


Division Heads



Global presence

2024: Around 20,000 employees at 139 locations in 33 countries



Light blue: countries with Dürr Group subsidiaries and countries without Group locations in which the Dürr Group implements projects

One Vision: purpose and vision

Purpose

We assume responsibility for the next generation.

We combine economic efficiency and environmental sustainability in industry and craftsmanship.

Our solutions enable the safe and resource-efficient production of goods that billions of people use every day.



Vision

With our sustainable solutions, we achieve excellence in resource efficiency in mechanical and plant engineering. For our customers, the society and the environment.

One Vision: mission and values

Mission

People: The people in our company take center stage and are the most important success factor. We offer them attractive jobs and support them in their further development and in taking on responsibility. We appreciate diversity and individuality, and we integrate everyone within the company.

Innovation: Technological leadership forms the basis of our market-leading position. Developing sustainable and highly efficient production processes is an integral part of our DNA.

Customer solutions: We enable our customers to be successful through leading-edge solutions, future-oriented digital expertise, reliable order execution, and comprehensive service. In doing so, we focus on proximity to our customers and on the skills of our experts.

Growth: Our economic success is the foundation for investments in new business fields with good opportunities for profitable growth. To this end, we focus both on our own innovations and on acquisitions.

Sustainability: We reduce our environmental impact and support our customers in making their production processes sustainable. In addition, we enable the manufacture of products for a climate-neutral society. We promote culture, education, and social cohesion in the areas surrounding our sites.

Values



We stay
CURIOUS



We show
COURAGE



We embody
TRUST



We
COOPERATE
as a team



We demonstrate
RESPECT



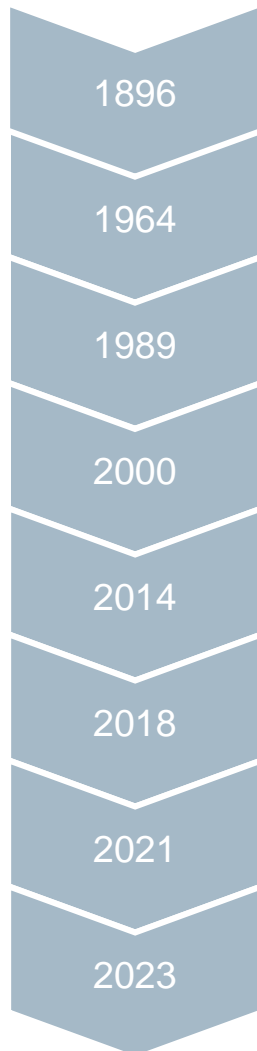
We assume
RESPONSIBILITY

2

History



Company history: Dürr Group



Foundation of a metal shop for roof flashing by Paul Albert Dürr

First subsidiary abroad

Acquisition Behr; IPO

Acquisition Carl Schenck

Acquisition HOMAG Group

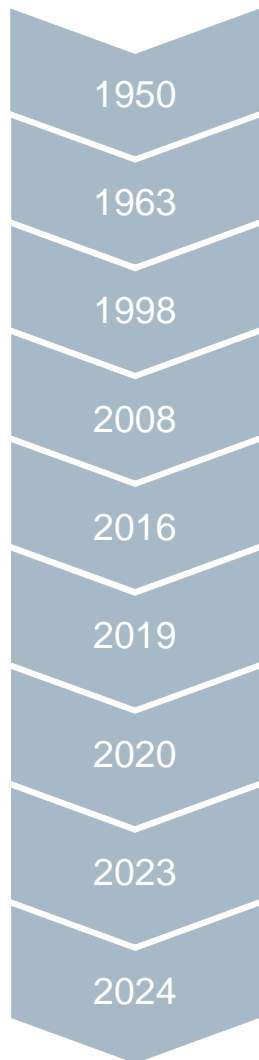
Acquisition Megtec and Universal

Acquisition Teamtechnik and Hekuma; Entry into medical technology; expansion in timber element construction

Acquisition BBS Automation and Ingecal



Innovation path: Dürr



First plant for chemical surface treatment

First system for automatic dip coating

Delivery of the first **EcoPaint** painting robot

Presentation of the dry separation system **EcoDryScrubber**

First 7-axis painting robot; **EcoInCure** for gentle paint drying

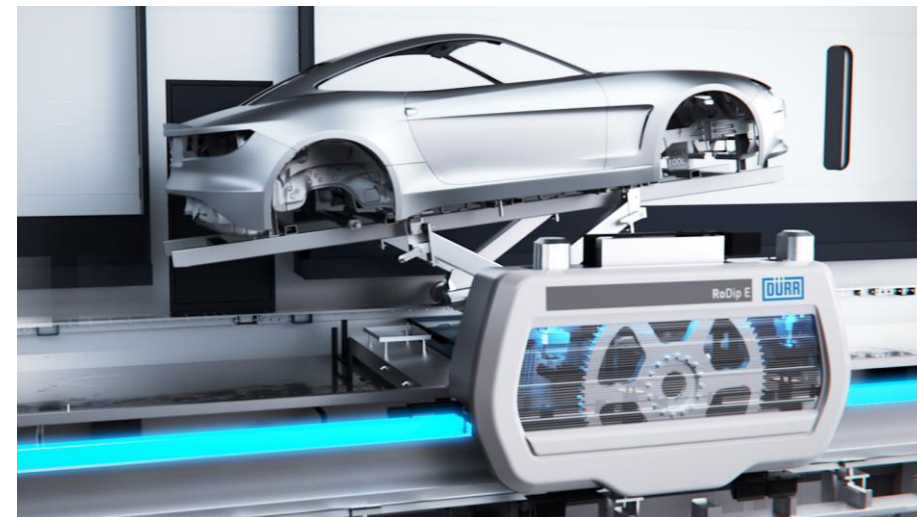
EcoPaintJet: Two-tone paint finish without overspray

DXQ: Software applications for intelligent painting processes

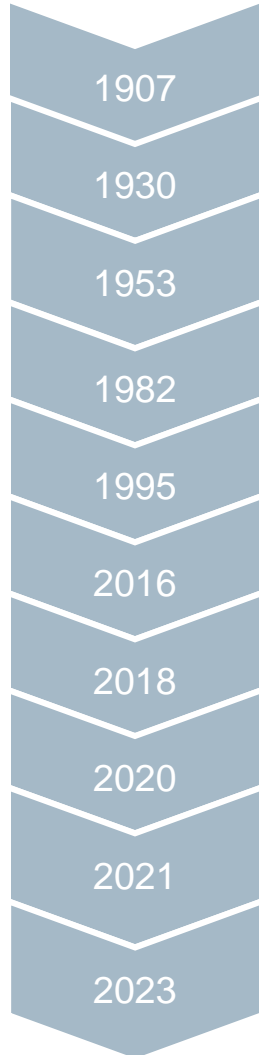
Paint shop of the future: revolutionary production layout for paint shops

Introduction of the high rotation atomizer **EcoBell4** for exterior and interior painting

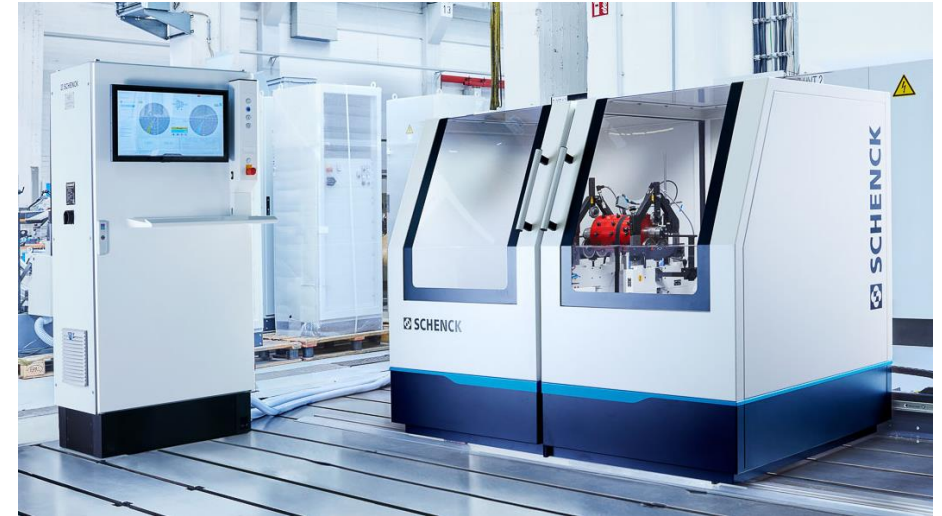
EcoQPower: Intelligent network increases energy efficiency of paint shops



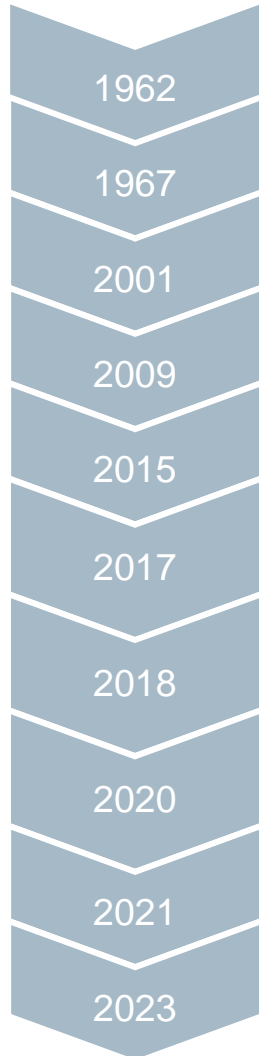
Innovation path: Schenck



- 1907: First Schenck balancing machine
- 1930: Quick balancing machine with direct unbalance indicator
- 1953: Light spot vector meter;
Unbalance size and angular position at a glance
- 1982: First rotary transfer machine for electric anchors
- 1995: Unbalance correction on fully assembled motors
- 2016: Fully automatic unbalance correction in wheel and tire assembly
- 2018: eTeno: Fully automatic balancing machine for eDrives
- 2020: SchenckONE: software as a service
- 2021: CAST 2: Further developed software for fully automatic sequence control of spin tests and test cycles
- 2023: ROSS: Measurement of the full-surface cross-section of rotating parts especially for eDrive and aviation applications



Innovation path: HOMAG



The world's first edge banding machine using the hot/cold process

First combined format processing and edge banding machine

First high-performance system for batch size 1

LaserTec: Edge banding by laser

Automation through integrated robots

First digital assistance systems/apps

Tapio: open IIoT platform for the timber industry

Virtual commissioning with a digital twin

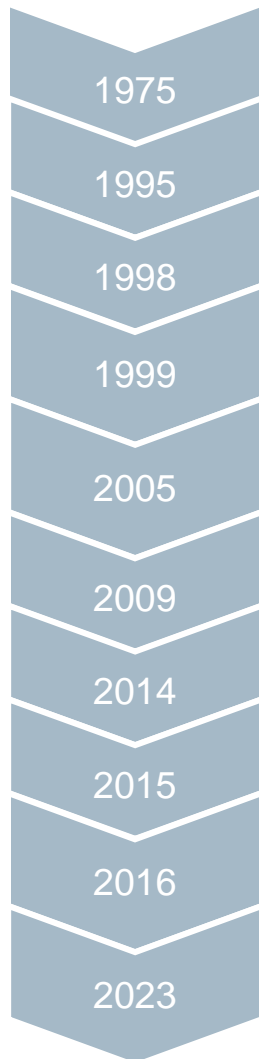
Autonomously operating cell through driverless transport systems

HOMAG Cube: Centerpiece of the digital product set, connects software and hardware

Use of AI, e.g., MSQ image recognition for saws

Function+: Functional enhancements over the life cycle of the machines





1975 Kahle: First high-speed syringe assembly machine

1995 HEKUMA: Development of automation system for petri dishes

1998 BBS: Development of helium leak testing system

1999 Teamtechnik: Development of modular transmission testing systems

2005 Teamtechnik: Stringer systems for the production of solar modules

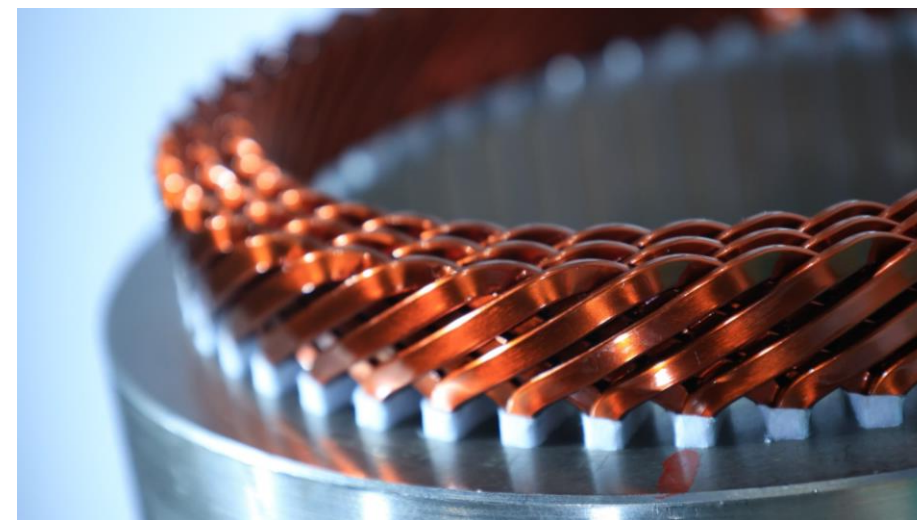
2009 Kahle: Development of the AccuSpence precision dosing system

2014 Teamtechnik: Software for functional testing on test benches

2015 BBS: First high-precision assembly system in a clean room

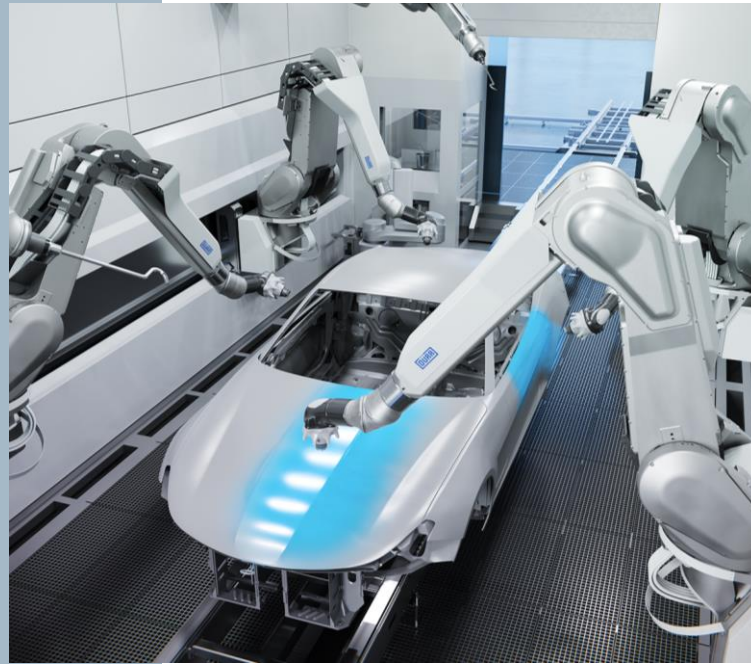
2016 Teamtechnik: Test benches for e-drives, Assembly and testing systems for batteries

2023 BBS: Development of assembly lines for hairpin and X-pin stators



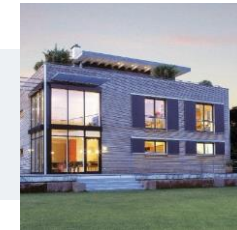
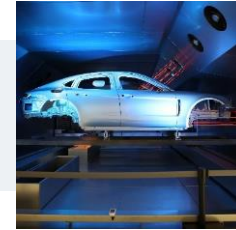
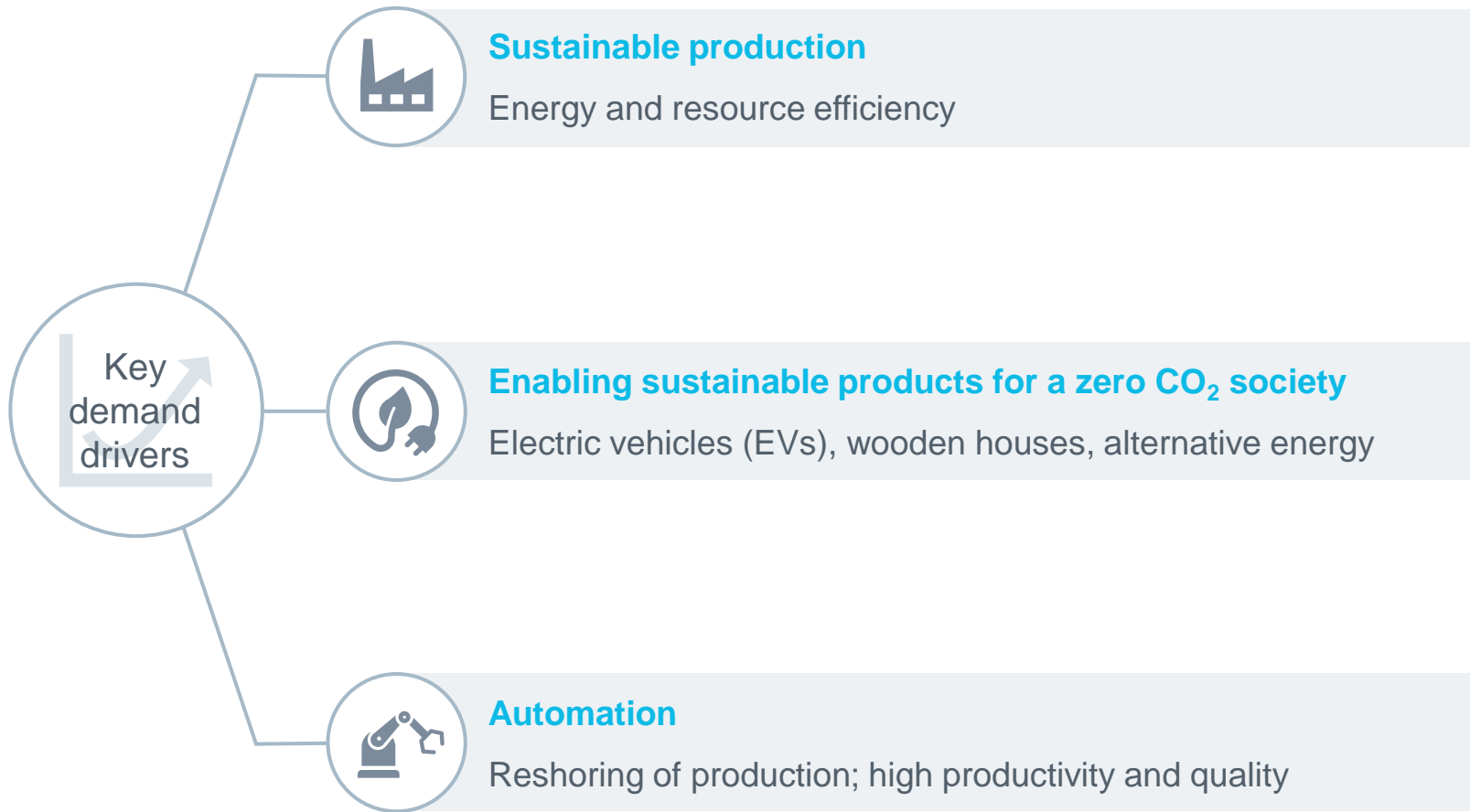
3

Key demand drivers



Strong fundamental demand drivers

Our solutions help our customers achieve efficient and sustainable production



Demand of Dürr Group products driven by resilient long-term trends

Sustainable production: leading in resource efficiency

Decarbonization of factories: increasing modernization investments

Around 60% of paint shops older than 15 to 20 years

- High energy consumption: 1,000 kWh – 1,500 kWh per car body painted
- Significant fossil fuel usage: 30% to 50% of energy consumption driven by gas fueled processes

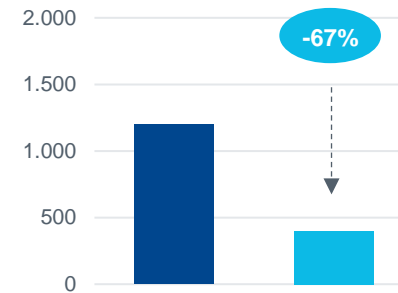
Paint shop share of overall vehicle production energy consumption

43%

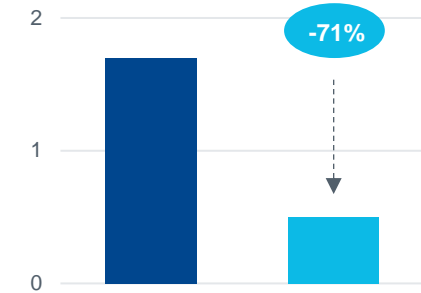


Significant savings achieved in the last 15 to 20 years

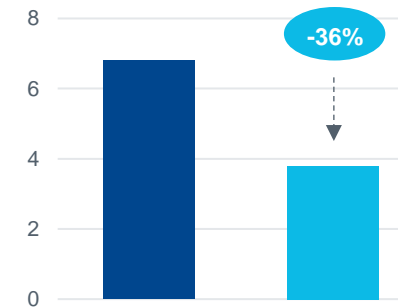
Energy [kWh/car body painted]



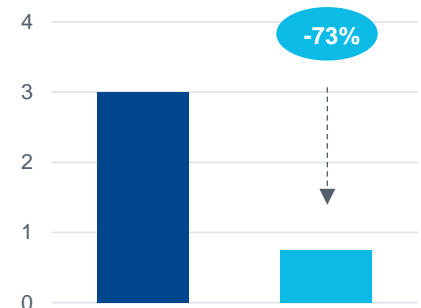
Water [m³/car body painted]



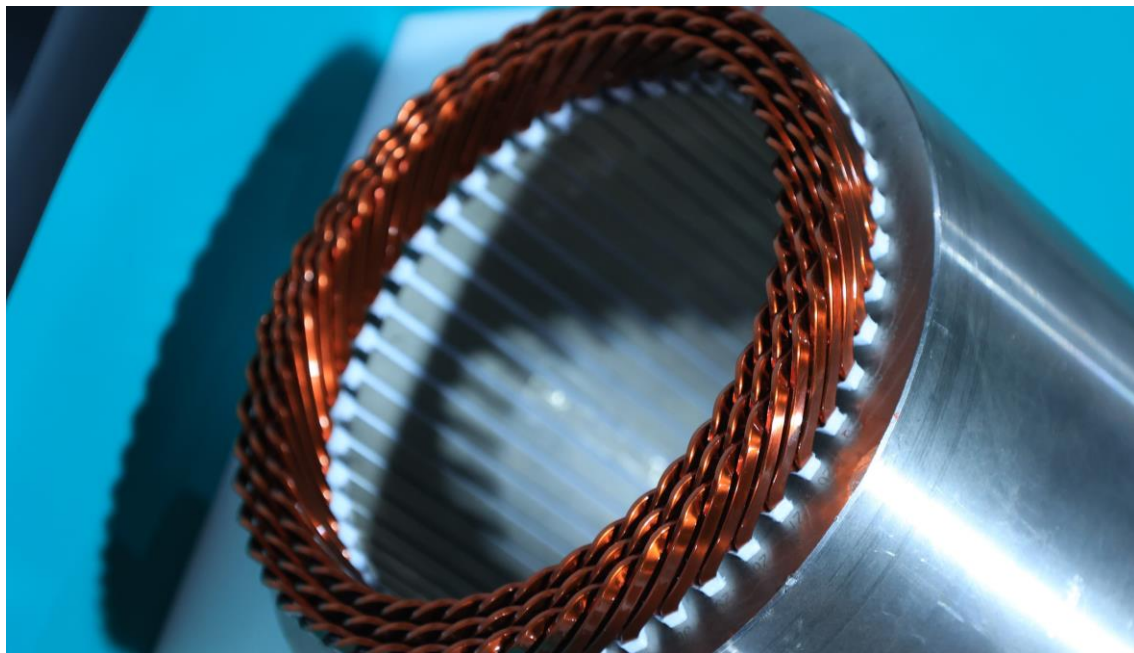
Paint [liters/car body painted]



VOC [kg/car body painted]



Today's state of the art technology way more efficient than the most of installed base



E-mobility

- Produces significantly less CO₂ than combustion engines
- Reduces dependence on petroleum-based fuels
- Climate-friendly mobility improves quality of life in cities

Building with timber

- Renewable raw material that binds CO₂
- Wood can be recycled
- Building with timber enables the serial prefabrication of timber house modules in the factory

With our solutions, we are paving the way to a CO₂-free society



Automotive

- Automated process steps
- Assistance systems and e-drives can be manufactured and tested automatically
- High quality at reasonable costs, even in industrialized nations



Consumer Goods

- High degree of automation in the manufacture of various everyday products
- Automation reduces manufacturing costs and dependence on skilled workers



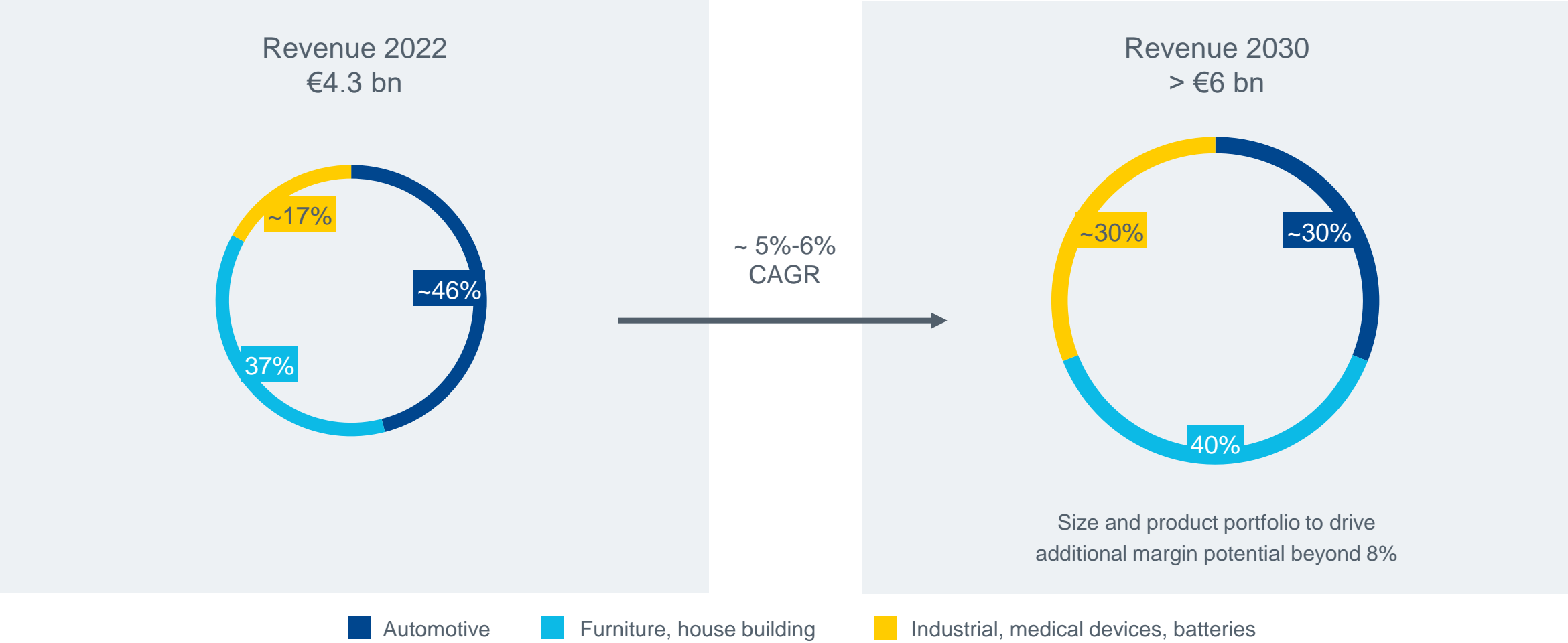
Medtech

- Growing healthcare market due to the ageing world population
- Production of medtech products (e.g., syringes) in very high quality, even when processing extremely small components

Automation is the key to reproducible top quality

Mid- to long-term growth potential

Above GDP growth on average until the end of the decade



Well on track due to organic growth and acquisition of BBS Automation

4

Strategy



Established business

Mid- to long-term growth drivers, strategic approach and growth potential

Paint shops, final assembly and test

- Transformation toward e-mobility (start-ups, OEMs)
 - Decarbonization drives refurbishment of old lines (energy efficiency, ...)
- Value before volume
→ Grow service
Growth target: 0% - 2%

Furniture

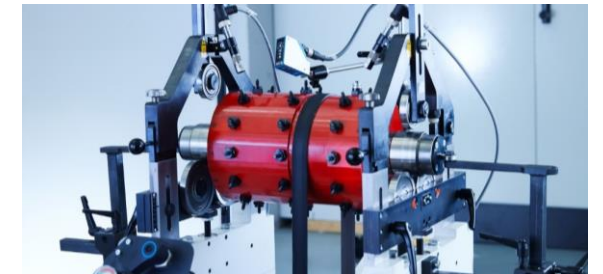
- Growing middle class
 - Lack of skilled workforce drives automation
 - Digitalization increases service potential
- Improve efficiency and resilience
→ Grow service
Growth target: 3% - 9%

Environmental

- Tightening emission standards
 - Localization of production
 - Battery and semiconductor plants
- Global supply of leading quality and efficiency
→ Project excellence
Growth target: 3% - 9%

Balancing / Tools

- Green mobility
 - Mechanical engineering – turbines for power plants
 - Aviation and aerospace
 - Tire & wheel
- Improve efficiencies
→ Digital market leader
Growth target: 3% - 9%



Focus on margin improvement and cash flow generation

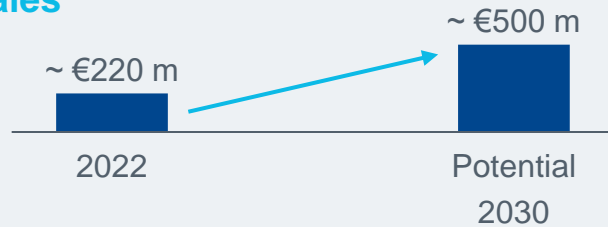
Growth business

Mid- to long-term growth potential

Sustainable construction with wood

- Expansion and industrialization of capacities
- Potential M&A to improve reach

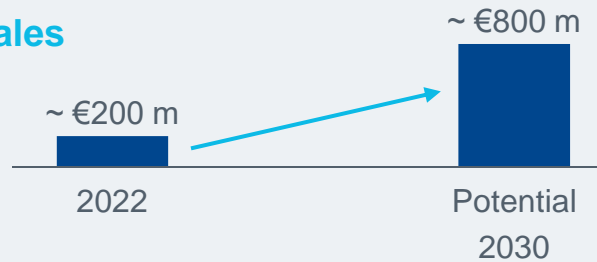
Sales



Production automation

- Expanding customer portfolio by leveraging Dürr Group scale, project capabilities and reliability
- M&A accelerates growth: BBS Automation

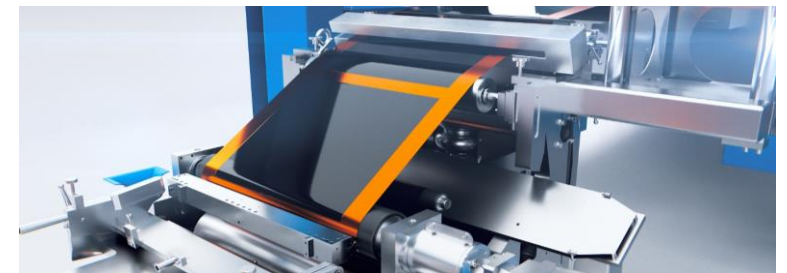
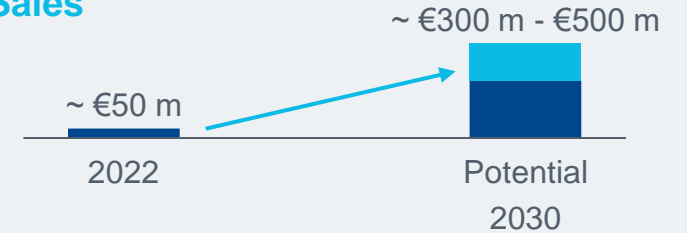
Sales



Battery production

- Solvent recovery already proven and ordered for giga factories
- Coating strengthened: Ingecal, LiCAP

Sales



Sustainability and automation are key demand drivers

Strategy and mid-cycle targets for profitable growth



| Glocal | Technology Leadership | digital@Dürr | Efficiency | Life Cycle Services |
|--|--|--|--|---|
| <ul style="list-style-type: none"> Global business with local supply chain Strong regional setup (Europe, Asia, North America) | <ul style="list-style-type: none"> Most efficient and sustainable products Re-thinking of processes in production Highest quality | <ul style="list-style-type: none"> Software as differentiator From smart apps to MES and whole ecosystems Internal digital transformation | <ul style="list-style-type: none"> Drive synergies, esp. scale, processes Lean and agile organization Optimize global footprint | <ul style="list-style-type: none"> Leverage vast installed base Whole range of consulting, training, support Predictive and fast ≥ 30% of sales |

Enablers: Sustainability, Mergers & Acquisitions, Finance Management, People Development



5% - 6%
CAGR sales revenues
(2022 - 2030)

≥ 8%
EBIT margin
(Mid-cycle target)

≥ 25%
ROCE
(Mid-cycle target)

digital@Dürr: Driving digitalization is at the core of our strategy

Strategy: glocal

Investments in global network of locations



HOMAG, Schopfloch (Germany)



BENZ Tooling, Gengenbach (Germany)



Dürr, Radom (Poland)



Weinmann, St. Johann (Germany)



Schenck, Noida (India)



BBS Automation, Kunshan (China)

Various investments to strengthen local activities



EcoPaintJet Pro

- Technological leadership: Dürr is the only supplier of this technology
- Resource efficiency: hardly any paint is wasted during overspray-free painting
- Manual masking and a second pass through the painting system is no longer necessary, e.g., for contrast stripes → cost advantage for customers

Dürr is an enabler for low-emission painting processes

Strategy: digital@Dürr

Example: Dürr Systems AG

Digital Factory

- More than 240 developers work in 22 agile teams and drive digitalization forward
- Dürr combines its expertise from paint shops, final assembly, and IT
- The innovative DXQ software solutions aim to increase overall equipment effectiveness (availability, quality, performance)
- E.g., the multi-award-winning AI solution **DXQplant.analytics**: This software uses data-driven machine learning to detect systematic fault patterns and their causes at an early stage, making it easier to identify the relevant fault source



DXQcontrol: State-of-the-art SCADA/MOM solution

- Together with its subsidiary iTAC Software AG, Dürr has developed a state-of-the-art end-to-end solution
- DXQcontrol is a modular, integrated, and open system, known as Manufacturing Operations Management (MOM)
- Enables more efficient and flexible production processes and fulfills individual customer requirements
- Extensions such as Solution Advanced Planning and Scheduling Systems (APS) by the subsidiary DUALIS GmbH IT Solution

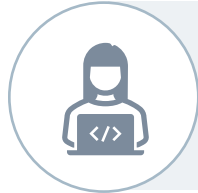
Strategy: efficiency

OneDürrGroup programs contribute to efficiency gains

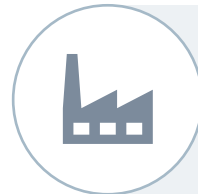
Benefiting from synergy effects



Joint purchasing



Joint software development



Flexible, multi-site production corridors



Project management capabilities



Together we are stronger:

- Economies of scale
- Large innovation base
- Broad geographical coverage
- Process harmonization
- Transfer of best practices

Better access to markets and customers

Innovative and customized solutions



Maximum resource efficiency in production



Perception as a reliable supplier due to size and solid balance sheet

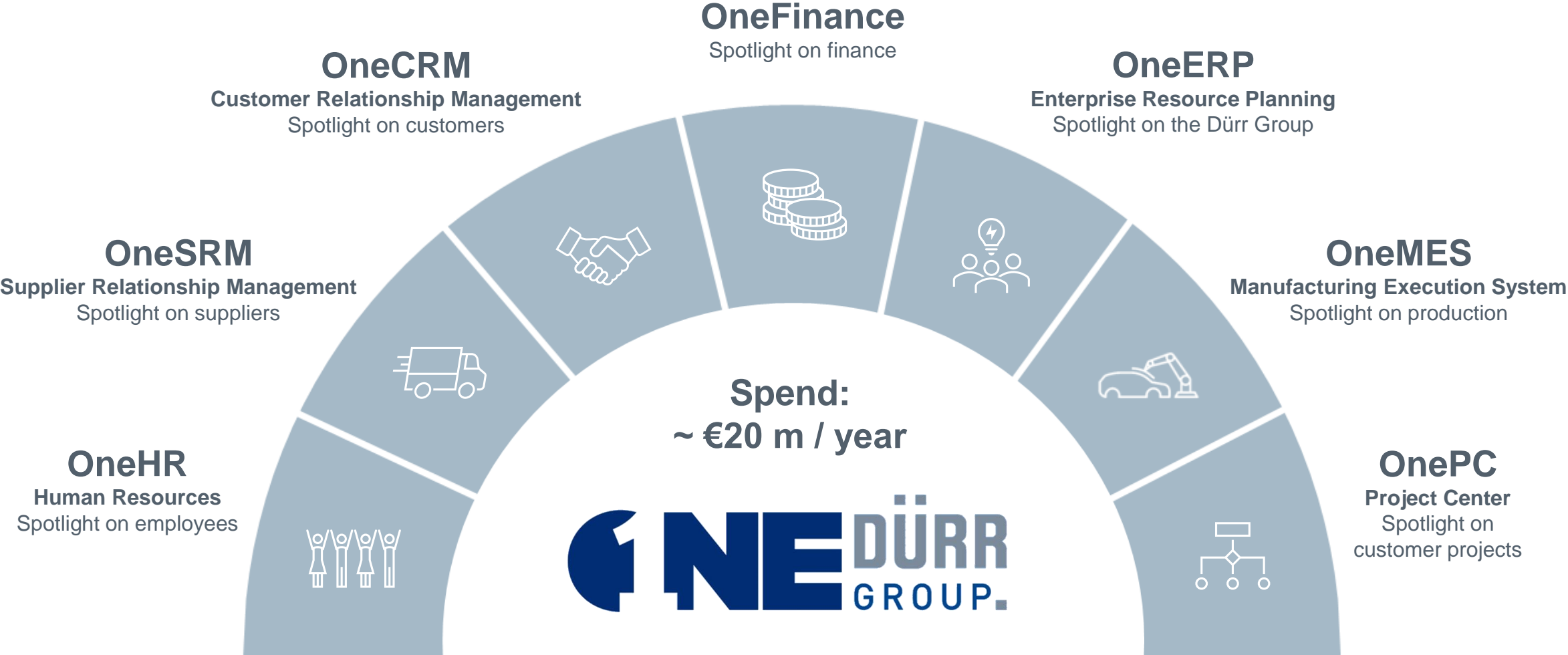


Global presence close to customers



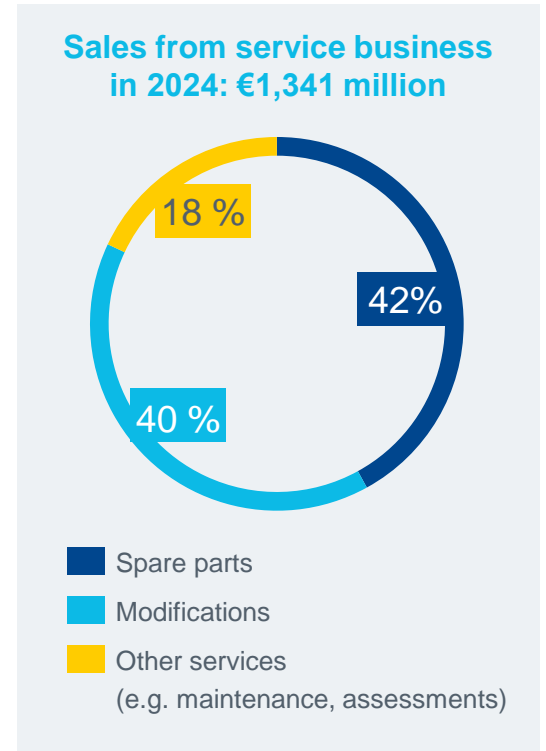
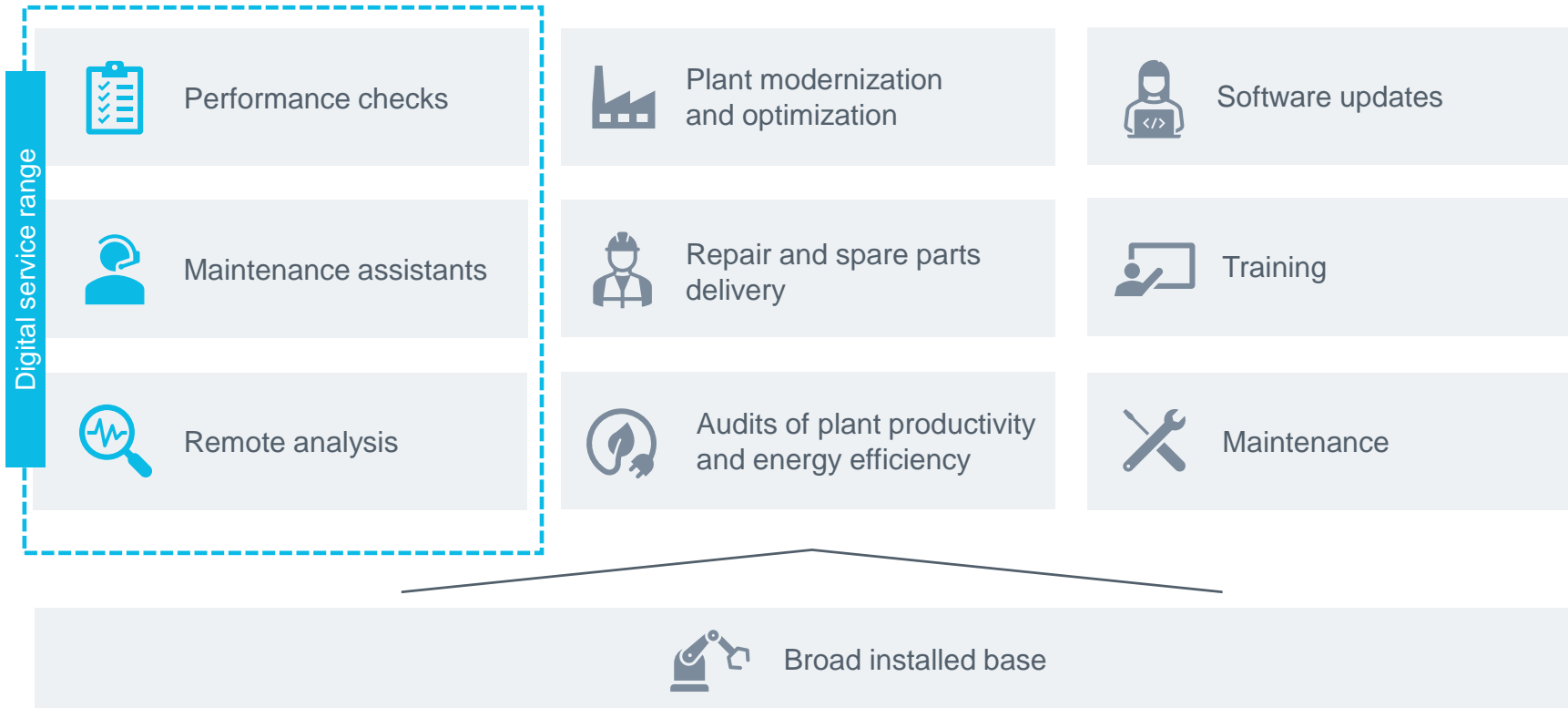
Strategy: efficiency

OneDürrGroup program



Strategy: life cycle services

Range of services covers entire product life cycle



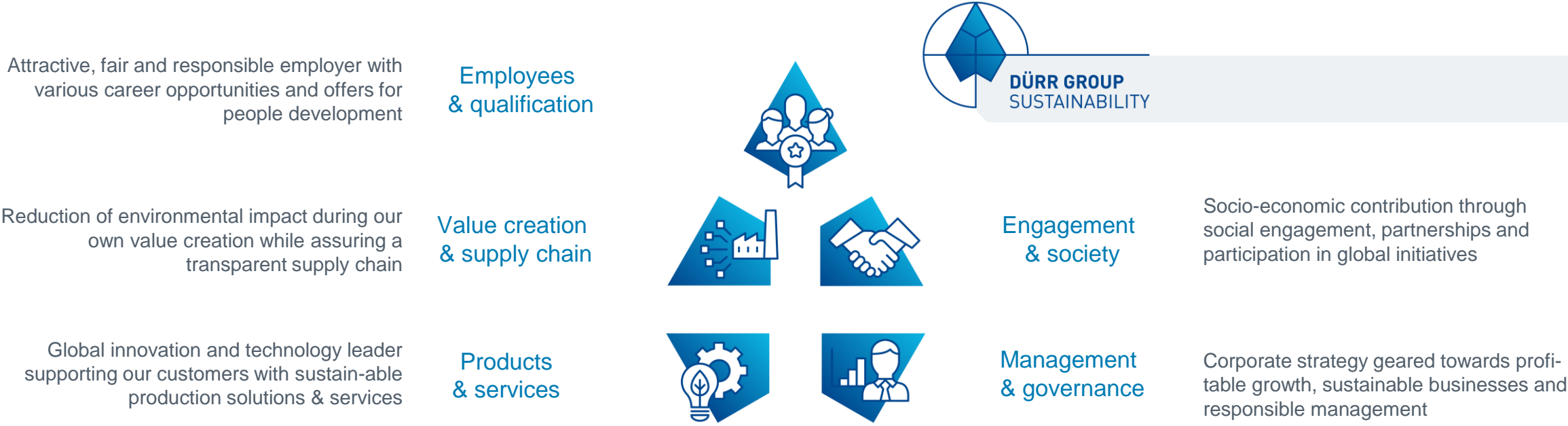
5

Sustainability



Dürr Group Corporate Sustainability



Holistic sustainability framework across five fields of action



Addressing all stakeholder groups

ESG ratings

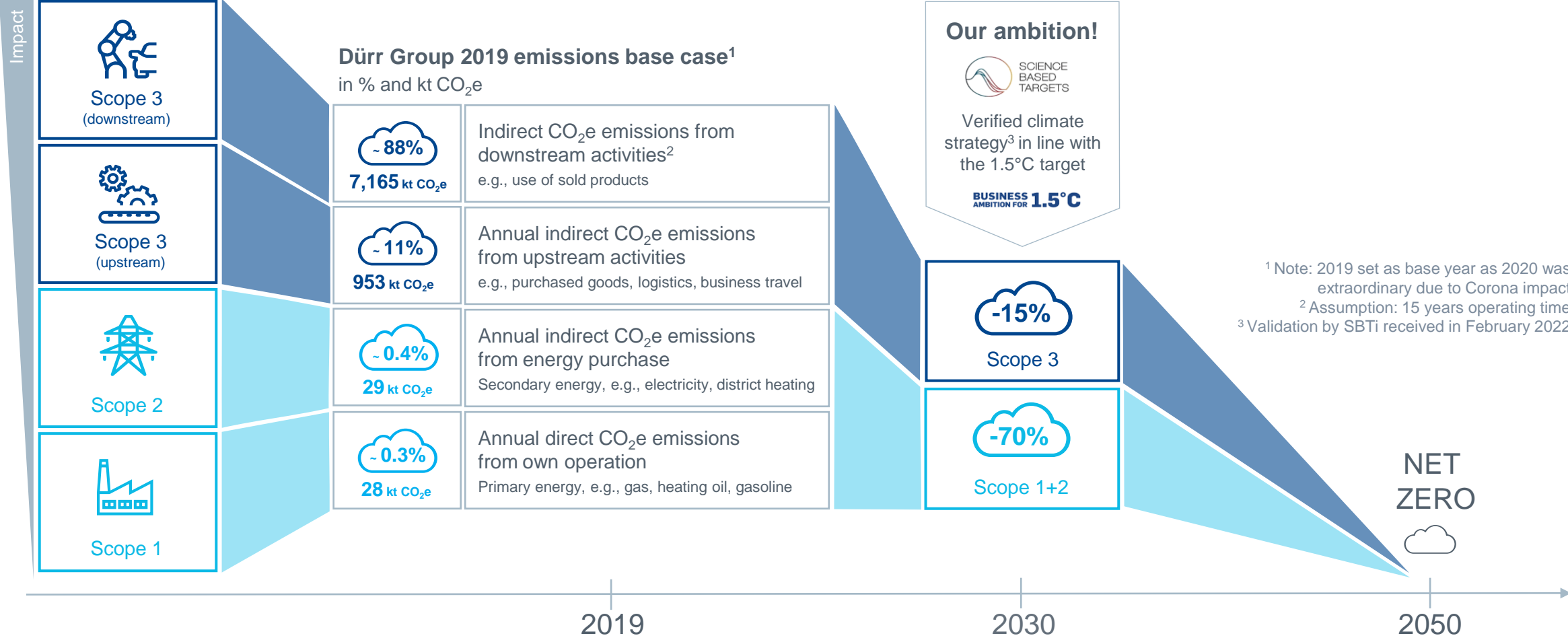
Our results at a glance

| Rating agency | Current rating | Previous rating |
|---|--|--|
|  | 77 out of 100 points Gold medal | 80 out of 100 points Platinum medal |
|  | Climate change: „C“ Water security: „C“ (Scale: A to D-) | Climate change: „B“ Water security: „C“ (Scale: A to D-) |
|  | Rating: „AA“ (Scale: AAA to CCC) | Rating: „AA“ (Scale: AAA to CCC) |
|  | Rating: C+ (Prime) (Scale: A+ to D-) (as of March 2025) | Rating: C+ (Prime) (Scale: A+ to D-) (As of February 1, 2025) |
|  | 27.2 out of 100 points „medium risk“ | 23.2 out of 100 points „medium risk“ |

Goal: Dürr Group to be one of the best-rated companies in its industry in all major ESG ratings

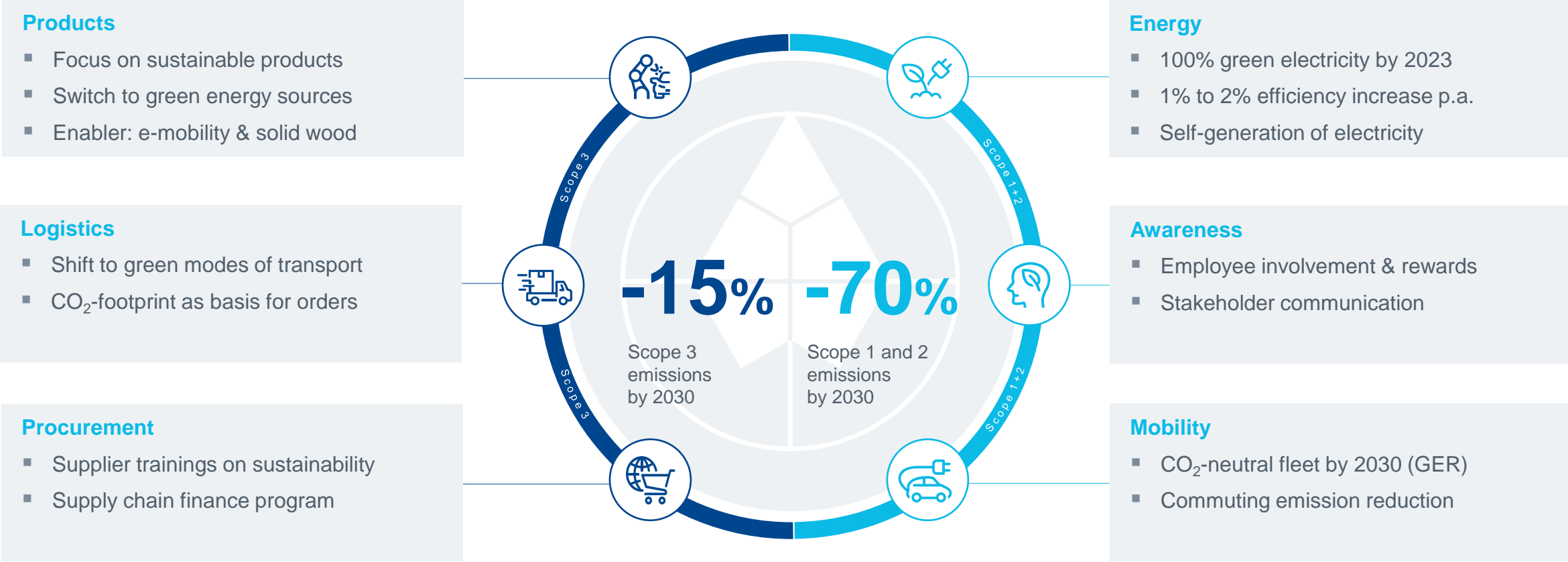
Dürr Group Climate Strategy 2030 – data and targets

Our path to net zero: ambitious target framework



Targets verified by SBTi (Science Based Target initiative)

Pulling a variety of levers to decarbonize

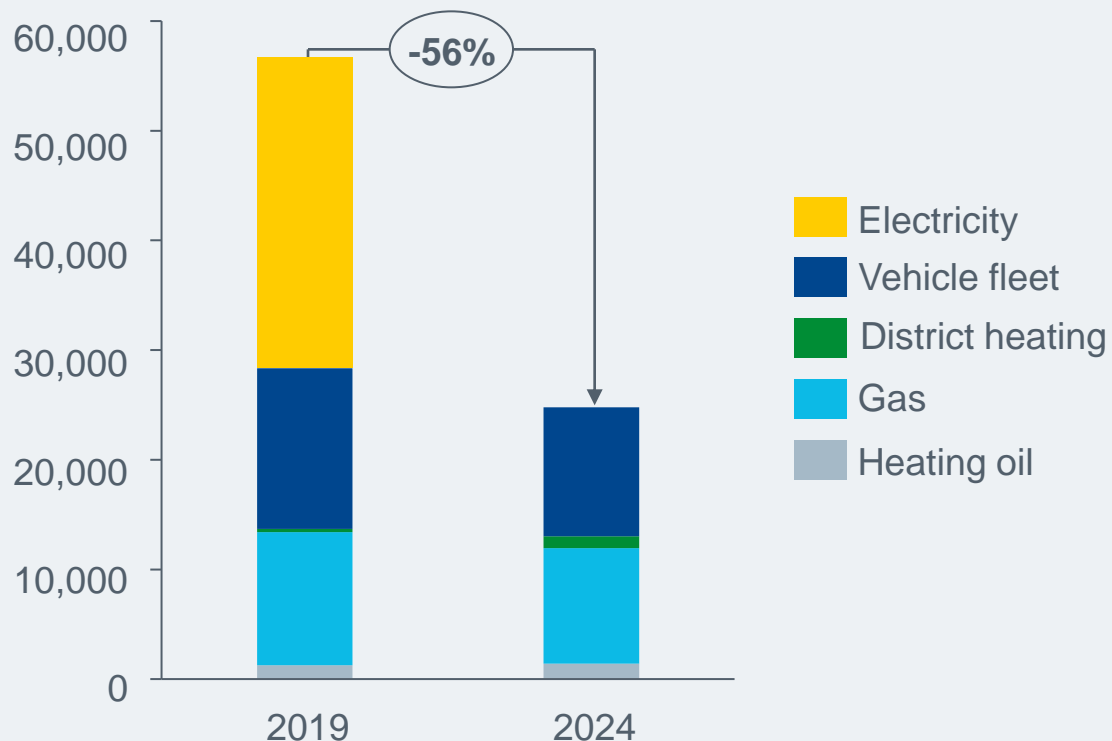


Fast move toward renewable energy – R&D focus on product efficiency

The Dürr Group is following the 1.5°C pathway

Advancing fast on scope 1 and scope 2 targets

Scope 1 and 2 emissions (in t CO2e)



Highlights 2024

- Photovoltaic systems in Germany reach 6.8 MWp.
- 7.5% of Dürr Group's total electricity consumption self generated.
- €44.8 million investments in sustainable buildings.
- 12.4% reduction of Group-wide gas consumption since 2019.

Outlook 2025

- Gas as a bridging technology: Conversion from gas to heat pumps in progress at two German locations.
- Revision of Dürr Group Climate Strategy finalized; 1.5° aligned emission reduction pathway defined.

Reduction of Group-wide CO2 emissions by -56% realized (compared to base year 2019)

Taxonomy-aligned activities reported

The Dürr Group is taking a pioneering role in reporting on the EU Taxonomy Regulation

Six environmental objectives



1. Climate change mitigation



2. Climate change adaptation



3. Sustainable use & protection of water & marine resources



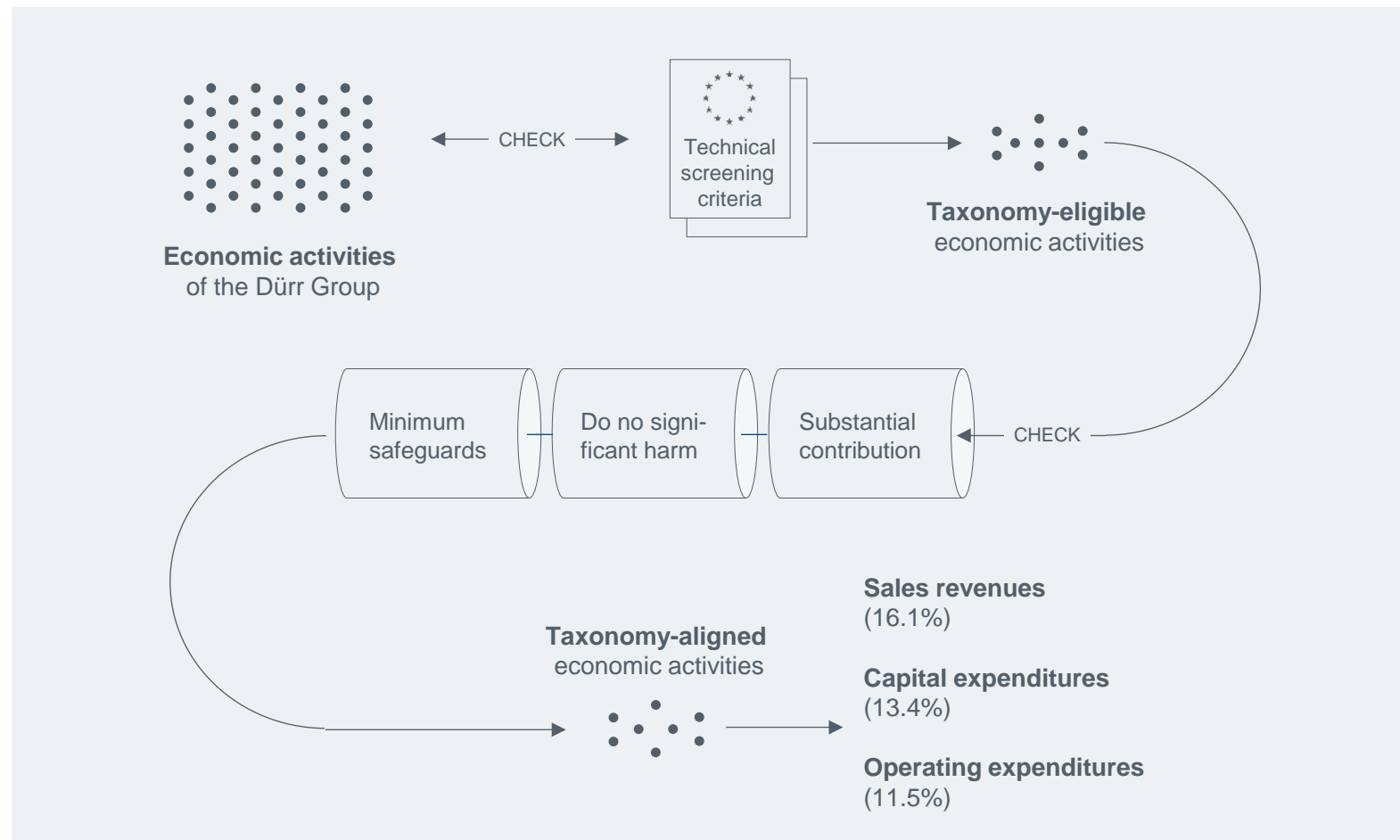
4. Transition to circular economy



5. Pollution prevention & control



6. Protection & restoration of biodiversity & ecosystems



The Dürr Group reports on taxonomy-aligned activities since 2021 (cf. [Sustainability report](#))

Dürr paint shop with CO₂-neutral operation

Innovation leader for sustainable painting

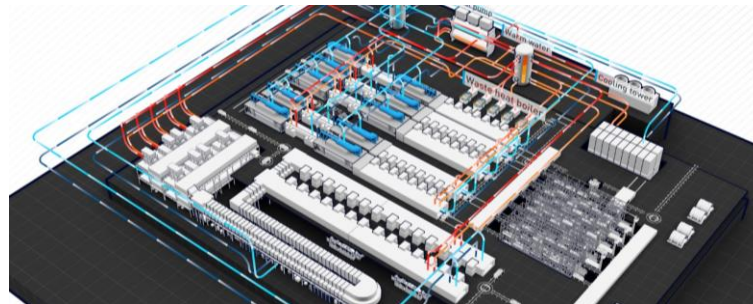
Electric car body drying

- Electric instead of gas-powered ovens, e.g., **EcoInCure**
- Efficient drying process: Car body is heated from the inside
- Electric curing enables CO₂-neutral production
- Electric systems require up to 50% less energy



EcoQPower

- Combined heating and cooling system that significantly reduces energy consumption in paint shops
- System links all energy flows in the painting process and enables excess heat and cold to be used in other areas → intelligent networking of all components ensures that virtually no energy goes unused



Oxi.X RV

- Electric and flameless exhaust-air purification system
- Once Oxi.X RV reaches its operating temperature, it is energetically self-sustaining



Dürr is an enabler of emission reductions in the painting process

EcoProBooth

- Flexible cycle times enable maximum utilization of the paint booth → reduced energy consumption
- Service cubicles for cleaning and maintenance during production
- Four painting robots for all interior and exterior paint coats → paint consumption reduced by 9% due to less paint loss during color changes

EcoInCure

- Innovative car body drying from the inside
- Electrical energy consumption reduced by up to 50%
- Space-saving layout thanks to 50% shorter ovens

EcoPaintJet

- Razor-sharp paint application without any overspray
- No intermediate drying required: 25% less energy
- Less waste: eliminating the need for 15m² of masking film



Paving the way for a CO₂-neutral paint shop

Environmental technology

- Exhaust-air purification system for exhaust gases, vapors, and critical substances
- Reducing emissions through oxidation of pollutants

Woodworking technology

- Intelligent software for optimized cutting patterns
- Reduction of offcuts
- Less waste
- Shorter machine running times

Balancing technology

- Well-balanced rotors run more smoothly, last longer, and produce less noise
- Reduced energy consumption
- Noise reduction
- Extended service life



Sustainability as a guiding principle for product development

Clear trend toward wood as construction material

Serial construction using prefabricated wooden construction elements



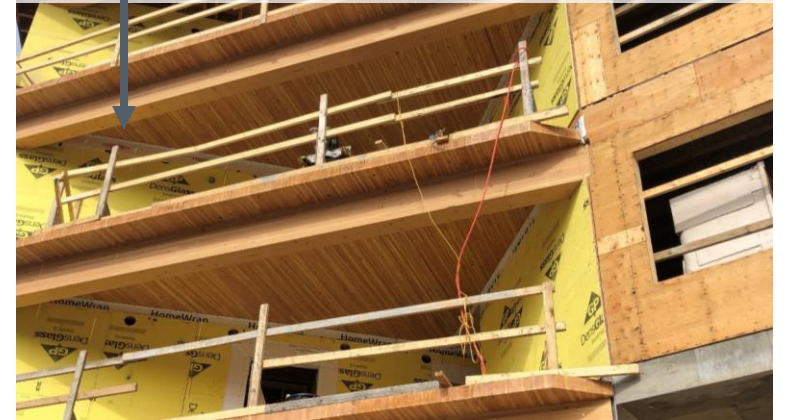
Replacing concrete



Shift to pre-fabricated building elements



New: wood in high-rise construction



Wood is the material of choice for sustainable construction

Portfolio in solid wood construction equipment

HOMAG Group's product offer to timber construction industry

HE | WEINMANN



▶

Timber framing, framework assembly, elements and modules creation


HE | SYSTEM TM



▶

Scanning for material weaknesses, sawing out weak parts, finger jointing

HE | KALLESOE



▶

Gluing boards to produce (cross-) laminated timberwood

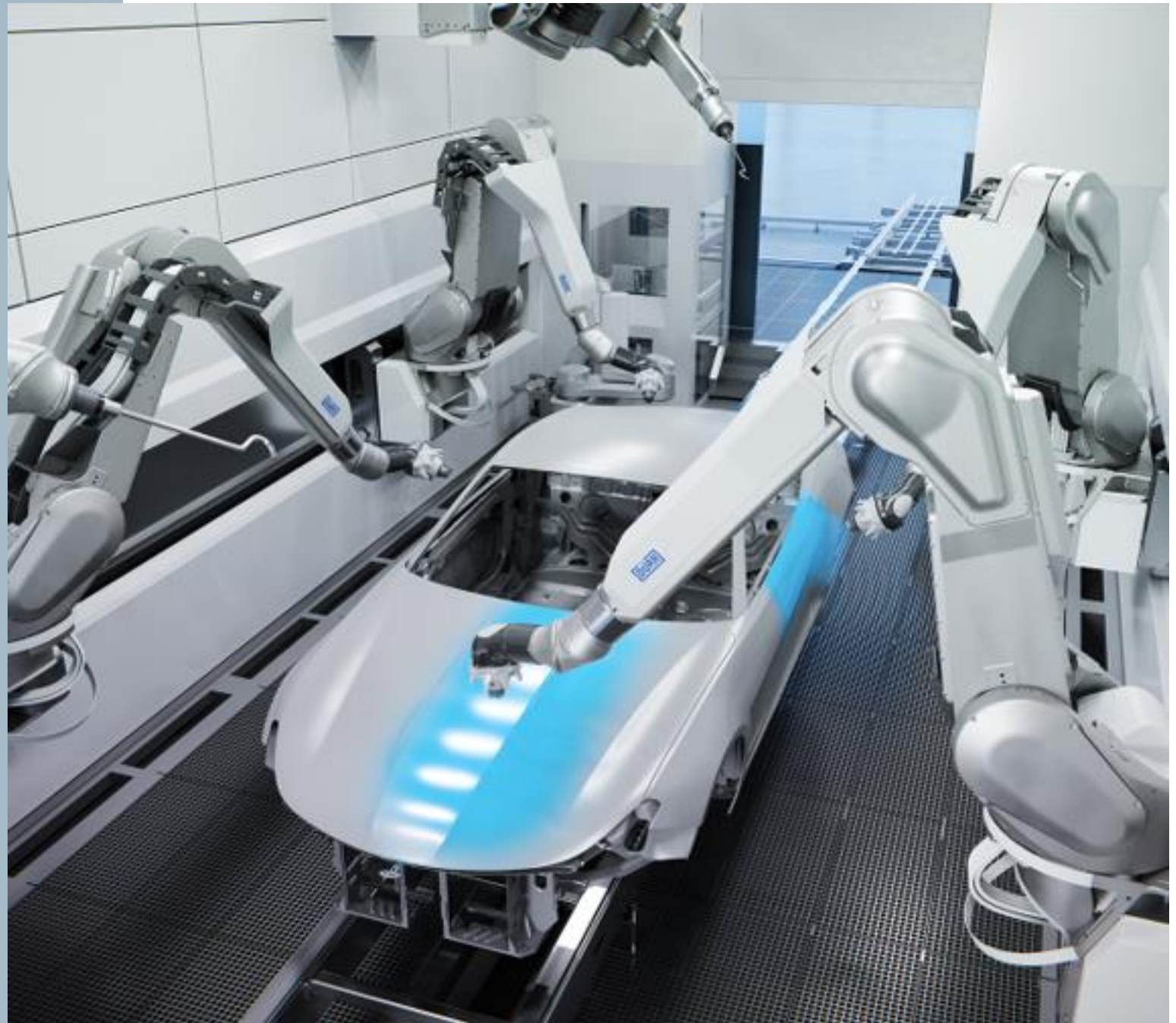
Watch our solid wood construction portfolio trailer by clicking on this symbol:



Expanding coverage of value chain in a fast-growing market

6

Our solutions



Solutions for automobile construction

Automobile factory including supplier park

Body-in-white



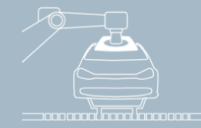
- Gluing technology

Paint shop



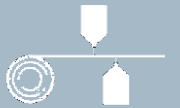
- Complete paint process
 - Turnkey paint shops
 - Conversions, modernizations
 - Conveyor technology (incl. AGVs)
- Application technology
 - Paint application for new plants and conversions
 - Overspray-free painting
 - Components & plastic painting
 - Seam sealing and insulation technology
- Air pollution control systems

Final assembly NEXT.assembly



- Turnkey final assembly
- Conveyor systems (incl. AGVs)
- Gluing solutions (incl. EVs)
- Marriage systems (incl. EVs)
- Filling equipment (incl. EVs)
- Testing systems (incl. EVs)
- Consulting

E-Drive technology

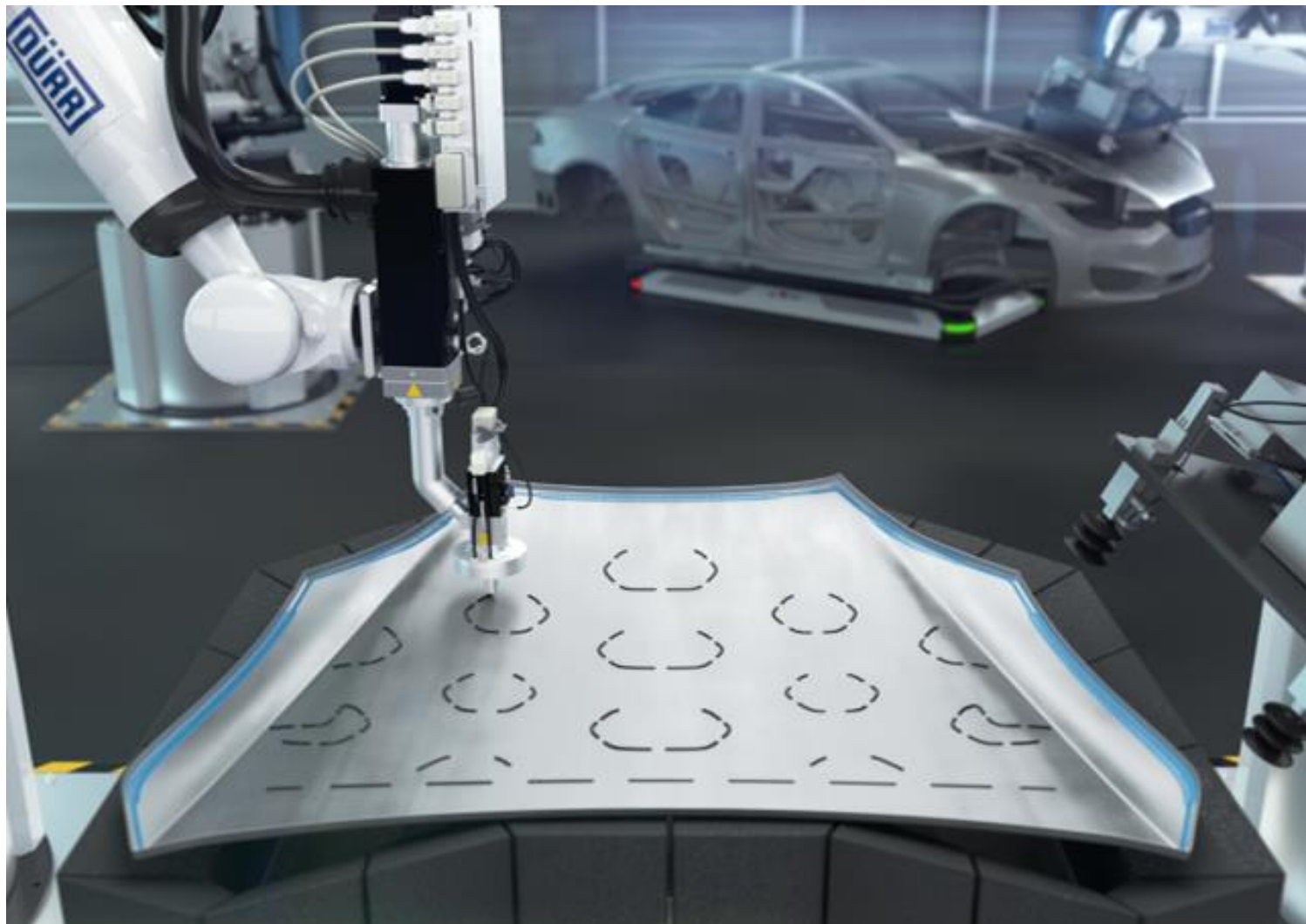


- Balancing and diagnostic technology
- Coating lines for battery electrodes
- Assembly and testing of electric drives
- Assembly of controllers and electronics



Solutions for automobile construction

Body-in-white: gluing technology

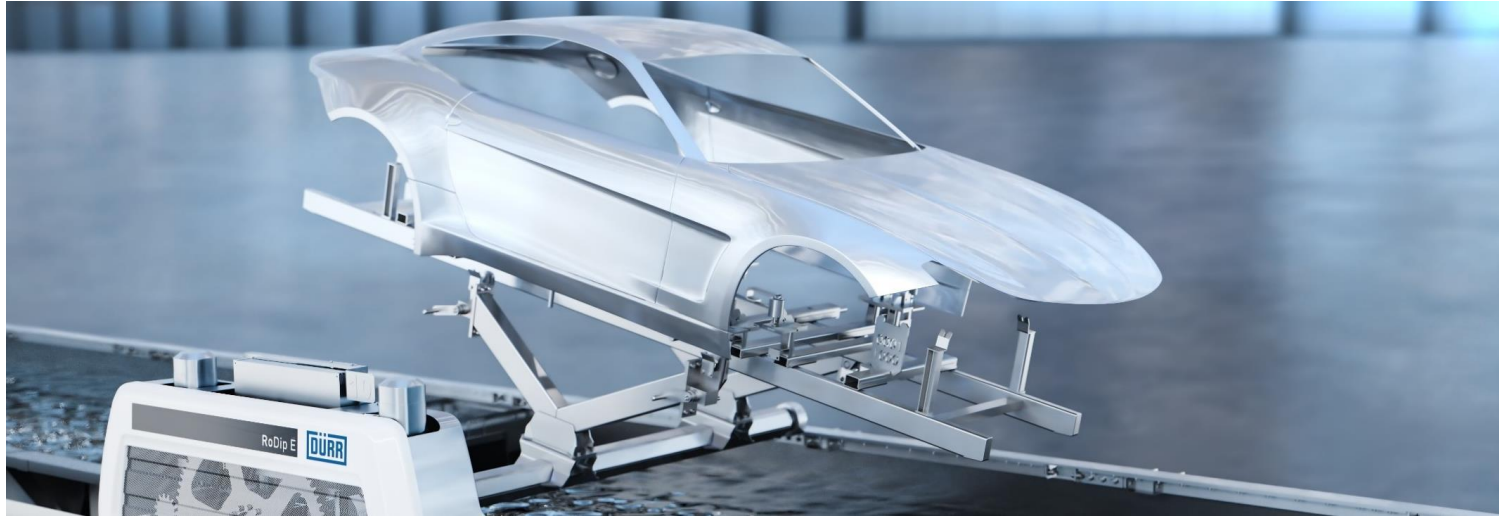


Gluing technology

Automated gluing systems for challenging tasks in body-in-white production

Solutions for automobile construction

Paint shop: complete paint process



Turnkey paint shops: Dip coating

RoDip technology for perfect corrosion protection, quality and lasting value



Turnkey paint shops: Dryer

- Modular oven systems for curing coatings
- Refining paint to create the perfect finish

Solutions for automobile construction

Paint shop: complete paint process



Turnkey paint shops: Paint booth

Spray booths with integrated application and conveyor technology as the centerpiece of a modern paint shop



Conveyor technology

- Overhead and floor conveyors for maximum accessibility and production efficiency
- Automated guided vehicles (AGVs)

Solutions for automobile construction

Paint shop: application technology



Application technology for new plants and conversions

- High-tech systems for automated paint application, e.g., robots, atomizers, quality assurance
- Focus: quality, efficiency, environmental sustainability

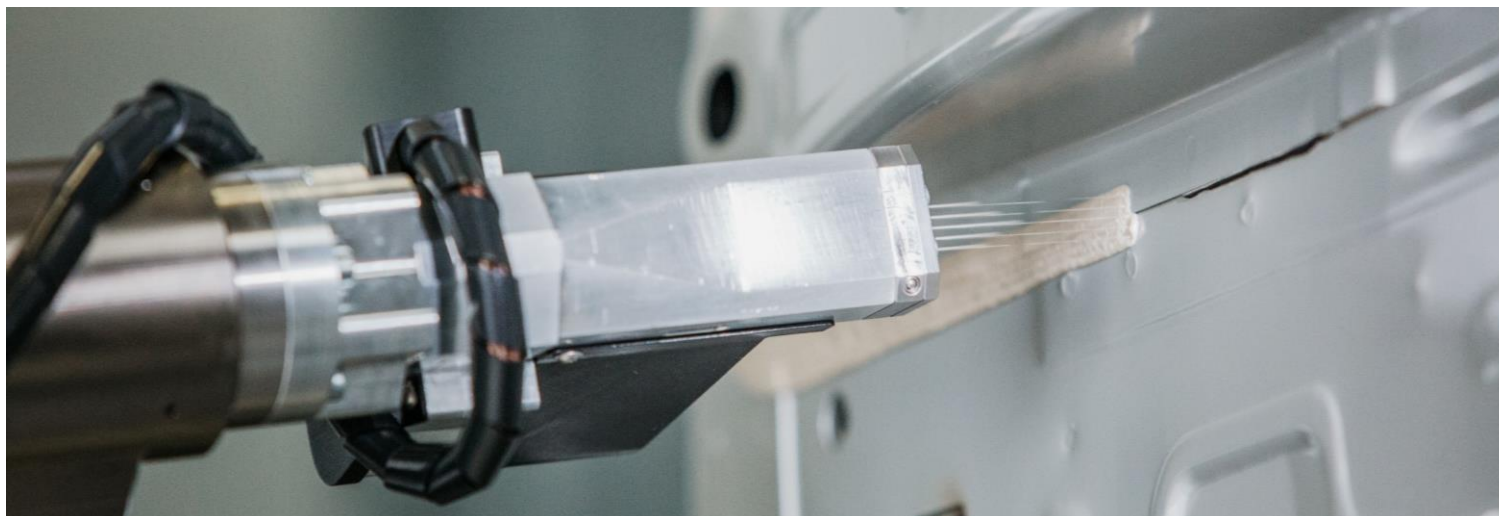
Solutions for automobile construction

Paint shop: application technology and seam sealing



Components and plastic painting

Leading-edge and customizable solutions for bumper and plastic painting



Seam sealing and insulation technology

Efficient and sustainable systems for seam sealing and insulation

Solutions for automobile construction

Air pollution control systems

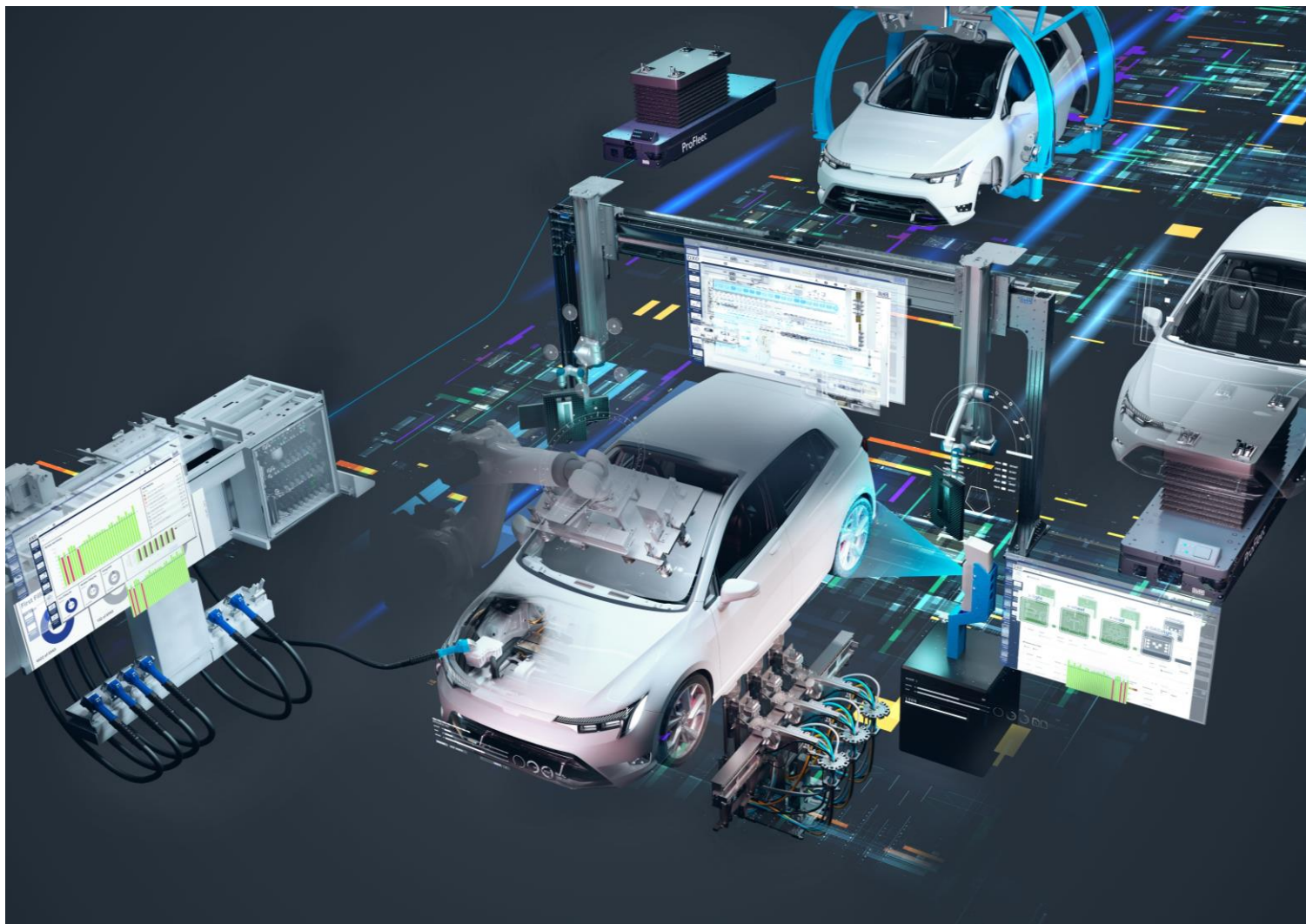


Air pollution control systems

Broad range of air pollution control systems for paint application and oven processes

Solutions for automobile construction

NEXT.assembly: turnkey final assembly



Turnkey final assembly

- Conveyor systems
- Gluing solutions
- Marriage systems
- Filling equipment
- Test systems

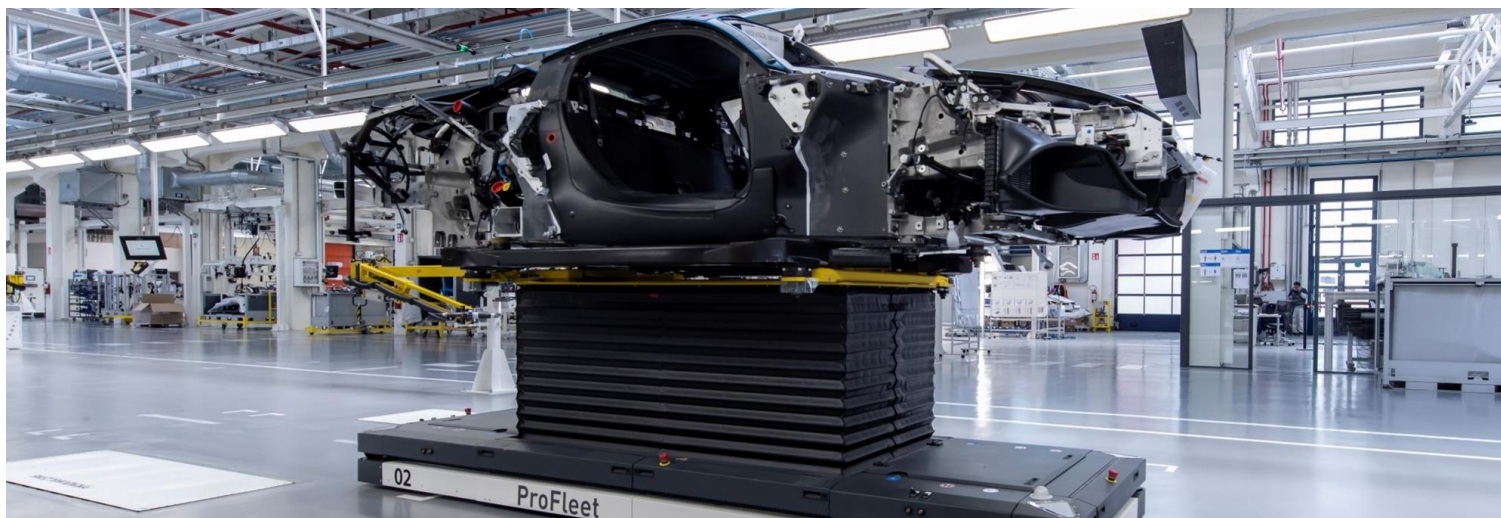
Solutions for automobile construction

NEXT.assembly: conveyor systems



Conveyor systems

- Floor conveyor systems
- Overhead conveyor systems



AGV – Automated Guided Vehicles

- Car body transportation
- Marriage line
- Pre-assembly line
- Logistics supply

Solutions for automobile construction

NEXT.assembly: gluing solutions



Gluing solutions

- Manual insertion
- Automatic start-stop insertion
- Automatic line tracking insertion

Solutions for automobile construction

NEXT.assembly: marriage systems & filling equipment



Marriage systems

- Chassis integration, marriage
- Bolting systems, handling systems
- Mechanical preparation and sub-assembly lines
- Axle assembly and adjustment



Somac® filling equipment

- Filling equipment for fuels and media
- Filling adapters
- Leak test & measurement

Solutions for automobile construction

NEXT.assembly: marriage systems & filling equipment for electric cars



Marriage systems

- Greater automation of assembly (due to less complex drivetrain than the conventional counterparts)
- “Marriage”: fixing the battery in the underbody – computer controlled



Somac® filling equipment

Filling the batteries with coolant (thus the batteries do not get too warm and can achieve the maximum range)

Solutions for automobile construction

NEXT.assembly: testing systems for passenger cars and commercial vehicles



Test systems for passenger cars and commercial vehicles

- Wheel alignment, headlamp adjustment
- Setting of driver assistance systems
- Roll, Brake, ABS Testing
- Electronics testing
- Autonomous driving
- Testing for e-mobility

Solutions for automobile construction

NEXT.assembly: Dürr Consulting



Our goal

Securing competitiveness by improving production efficiency at the highest level

Our approach

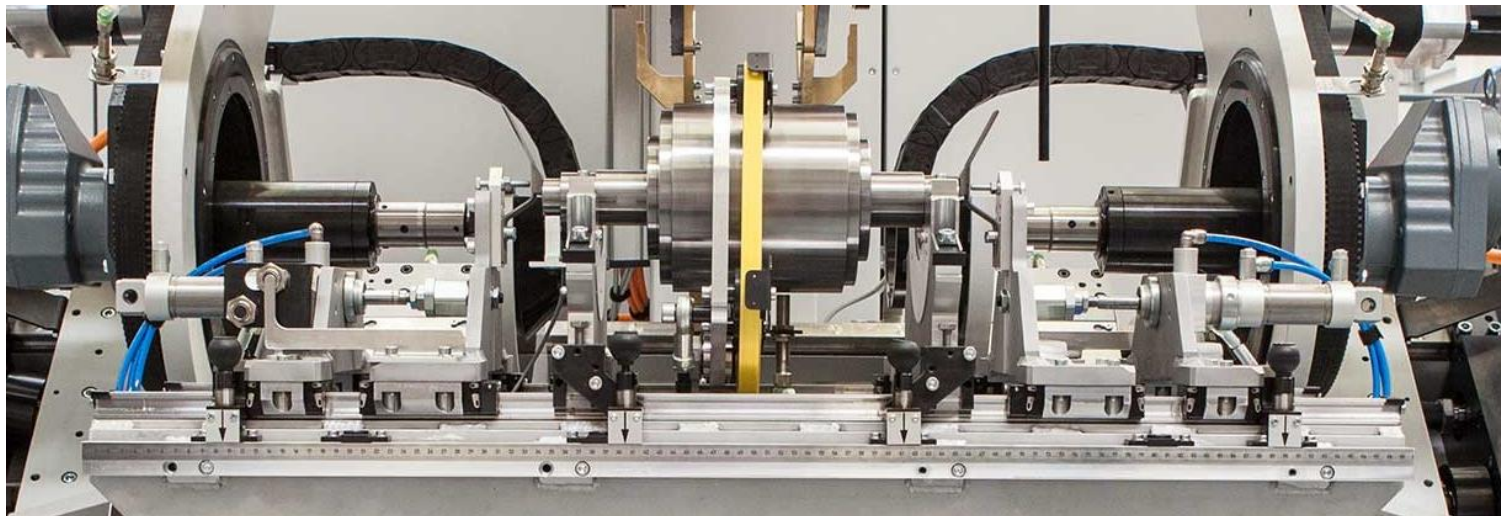
Integration of process optimization, technology, information systems, logistics and organizations into a holistic production system design

Our services

- Factory planning
- Digital Readiness Assessment
- Automotive Brownfield
- Production network planning
- Process optimization

Solutions for automobile construction

Balancing technology



Balancing technology

Balancing and diagnostic technology for rotating and oscillating components and aggregates (e.g., armatures of electric engines, drive shafts, turbochargers, crankshafts)



Balancing technology

Balancing, assembly and filling technology for wheels, tires and components

Solutions for automobile construction

Drive technology: solutions for electric vehicles



Coating systems for battery electrodes

Turnkey systems for the coating (including drying and solvent recovery) of lithium-ion electrodes as part of the battery production process



Assembly and testing systems for electric drives

- Assembly lines for electric drives including balancing
- Systems for testing fully assembled electric and hybrid drives

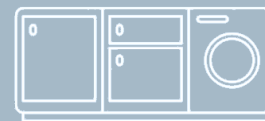
Solutions for general industry



Industrial painting
(e.g., furniture, ships, trains)



Air pollution control systems
(e.g., chemical, pharmaceutical ind.)



Woodworking technology
(e.g., furniture, house construction)

HE | HOMAG HE | SYSTEM TM
HE | WEINMANN HE | KALLESOE



Consumer & medical devices
(e.g., elec. toothbrushes,
contact lenses)



Balancing technology
(e.g., turbines, elec. armatures)



Noise abatement systems



Battery coating systems
(e.g., headphones)



Consulting



Solutions for general industry

Industrial painting technology



Industrial painting technology

Standardized application products and systems: painting, gluing and sealing applications in various industries

Solutions for general industry

Balancing technology and tooling technology



Balancing technology

Balancing technology for rotating and oscillating components and aggregates in numerous industries (e.g., electrical industry or aerospace industry)



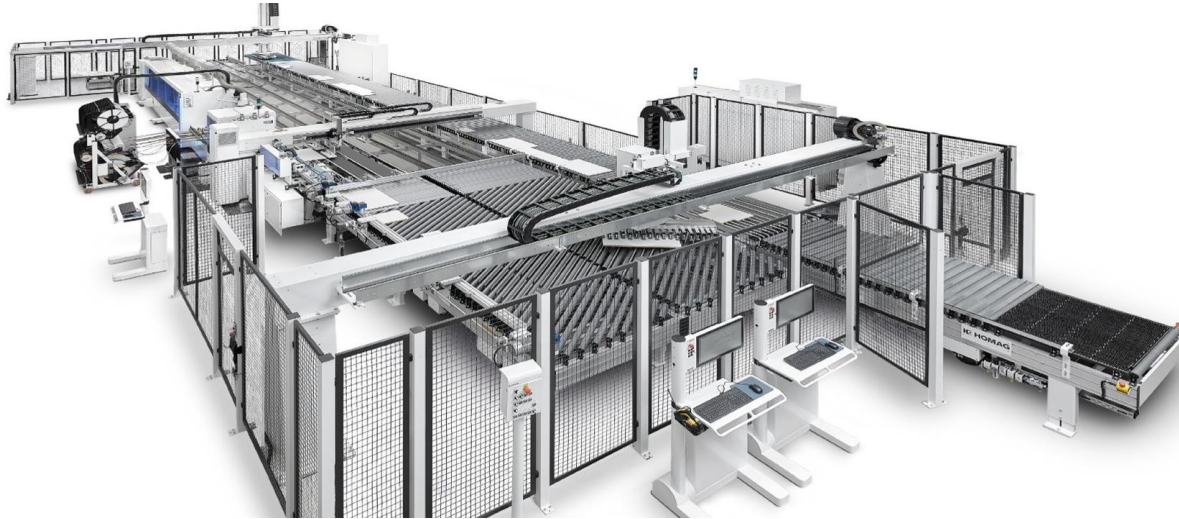
Tooling technology

Tooling systems for lathes, machining centers and transfer lines

Solutions for general industry

Woodworking technology

DÜRR GROUP.



Furniture production

Machines and systems for efficient and networked furniture production in batch size one



Components

Machines for the production of flooring, windows, doors or staircases

Solutions for general industry

Woodworking technology

DÜRR GROUP.



Timber house construction

Machines and turnkey production lines for the industrial production of prefabricated timber houses

Solutions for general industry

Air pollution control systems and noise abatement systems



Air pollution control systems

Air pollution control technologies for production processes in the chemical and pharmaceutical industries as well as for coating, printing and other applications



Noise abatement systems

Sound insulation systems, e.g., for gas turbines, machinery and integrated noise emission systems

Solutions for general industry

Decentralized electricity generation Cyplan® ORC



Organic Rankine Cycle (ORC)

Cyplan® ORC technology is a key technology for generating electricity from decentralized heat sources

Solutions for general industry

Turnkey solutions for the production of battery electrodes



- Planning & implementation of complete systems or individual process steps
- Electrode coating
 - Simultaneous tow-sided coating
 - Tandem coating (cooperation with TechnoSmart)
- Drying
- Recovery & treatment of solvents
- Calendering
- Digitalization

Solutions for general industry

Production systems for medical, electronic and consumer devices



Assembly and testing technology for medical devices

Systems for the high-speed production of e.g., syringes, injection systems, infusion sets, pipette tips, petri dishes, contact lenses

Production systems for electronics

Assembly, testing and winding technology for e.g., electric motors, smartphones, components

Assembly and testing technology for consumer devices

Removal, assembly, testing and winding technology for e.g., electric toothbrushes, kitchen appliances, power tools, garden pumps

Solutions for general industry

Dürr Consulting

DÜRR GROUP.



Our goal

Securing competitiveness by improving production efficiency at the highest level

Our approach

Integration of process optimization, technology, information systems, logistics and organizations into a holistic production system design

Our services

- Factory planning
- Digital Readiness Assessment
- Automotive Brownfield
- Production network planning
- Process optimization

Dürr Group: key figures

| | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 |
|-----------------------------|---------|---------|---------|---------|---------|---------|---------|
| Order intake (in € million) | 3,930.9 | 4,076.5 | 3,283.2 | 4,291.0 | 5,008.0 | 4,615.5 | 5,137.2 |
| Sales (in € million) | 3,869.8 | 3,921.5 | 3,324.8 | 3,536.7 | 4,314.1 | 4,627.3 | 4,698.1 |
| EBIT (in € million) | 233.5 | 195.9 | 11.1 | 175.7 | 205.9 | 191.4 | 206.0 |
| Net earnings (in € million) | 163.5 | 129.8 | -13.9 | 84.9 | 134.3 | 110.0 | 102.0 |
| Equity (in € million) | 992.7 | 1,043.4 | 908.1 | 1,005.6 | 1,124.2 | 1,177.0 | 1,223.7 |
| Employees | 16,312 | 16,493 | 16,525 | 17,802 | 18,514 | 20,597 | 19,894 |

DÜRR GROUP.

Dürr Group at a glance

Dürr Aktiengesellschaft

April 2025
Bietigheim-Bissingen

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